



LGC Tax Strategy (for the year ended 31 March 2022)

Our approach to tax

LGC is committed to comply with tax regulations in a responsible manner and to maintain open and constructive relationships with all tax authorities in the jurisdictions in which we operate.

We have a zero-tolerance approach to tax evasion and the facilitation of tax evasion.

Our business decisions are not driven by tax considerations, they are aligned to our vision and key strategic plans. We do not engage in artificial tax arrangements, such as those without business or commercial substance. We do not seek to use 'tax havens' or engage in any transactions that we would not fully disclose to a tax authority.

When considering how to structure an investment or transaction, this process is driven by the wider business strategy, with the tax impact being one of many factors fully considered. Where a choice exists on how to structure an investment or transaction, and where this is in line with our business strategy and tax principles, we will choose the most? tax efficient option.

Tax risk management

At LGC, we endeavour to match fiscal profits to the location where they are derived. We do not enter into arrangements whose purpose is to achieve a tax outcome that is not within the intention of relevant legislation, nor arrangements that are contrived or artificial in nature.

Our tax strategy is approved by the Chief Operating Decision Maker (CODM), which comprises the board of LGC Science Corporation Limited. Our tax team and their advisors operate within a controlled framework that provides the process for approval of tax decisions and reviews changes in the business that are relevant to our tax position.

Governance

The responsibility for tax strategy rests with the CODM. The Chief Financial Officer (CFO) is the LGC Executive Leadership team member with responsibility for tax affairs and tax policy, which is implemented through the Finance Leadership Team. The strategy is reviewed on an ongoing basis as part of the regular finance cycle.

The CFO is kept apprised of all significant tax matters, including the Group's approach to tax, and receives regular reports on the Group's tax status from the Group tax team.

How we deal with tax complexity

As a multi-national company, LGC has complexity within its business operations which may lead to uncertain tax positions. In order to meet the level of responsibility to which we are committed, we enlist the help of recognised tax advisors to support our tax team to ensure we make appropriate decisions and judgments using the most accurate information we can obtain.

Our approach to tax planning ensures we use the support of tax advisors on any significant corporate transactions including re-financing or acquisitions, working both within the spirit and guidance of our tax strategy.

Dealings with tax authorities

We engage with tax authorities with respect, honesty and integrity and maintain a transparent and constructive relationship. All dealings with tax authorities are conducted in a collaborative, courteous and timely manner.

Where there is uncertainty surrounding the interpretation of tax laws, after having established our own understanding of the position and having referred to the relevant tax authorities' guidance materials, we seek to resolve the uncertainty by open dialogue with them.